

Business and Technology Consulting





RESTAURANT / CASUAL DINING

A \$0.9B multi-brand restaurant chain with over 3,700 restaurants worldwide and 3,600 employees

"CompassX has been extremely proactive and tenacious to get items in the queue done and get the backlog in a good state. The team is doing great, adding value to our business and setting a standard for the broader Product Owner function."

- Executive Director, Product

BUSINESS FUNCTIONS

- » PMO
- » Digital
- » Marketing

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COMPASSX SERVICE OFFERING

- » Agile Project Execution
- » Digital Transformation
- » Program & Project Management
- » Product Management



» Executive Director, CRM





THE CHALLENGE

CompassX supported our client's first-ever Loyalty program, completely customdeveloped and fully integrated with Punchh, the omni-channel loyalty & engagement platform. The program allows guests to accrue points for their online purchases and in-restaurant dining which can be redeemed for food, branded merchandise, and other products. In addition to existing platform integrations, we supported the re-design of their website, iOS, and Android apps to meet their modernized brand standards. The project was scoped with a firm deadline for launch within 6 months.

THE SOLUTION

The project had three scrum teams of about 10 team members each, including onshore and offshore resources. Each team was dedicated to a channel (web, iOS, Android) and each channel had a dedicated Product Owner. We acted as Product Owner for the web workstream of the Program using Agile methodology. Daily stand-ups included vendors to mitigate risk and ensure milestones were met.

More specifically, we delivered:

- » Integration with a new Identity Management provider (Punchh)
- » Development from scratch of Loyalty-related backend services that act as the middleman between Punchh and the client-facing interfaces
- Rewiring of the services that communicate with the Online Ordering provider (Olo)
- Modern UI/UX for web and mobile, including revamped online ordering for customers to enjoy an intuitive, user-friendly food-ordering experience.
 Customers can claim points earned from in-restaurant dining by scanning a barcode found on their receipts directly on the app.



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THE RESULTS

The Program is still under development, but current highlights of the project include:

- » 2 months into the project, we launched the new Identity Management provider for our client's US customer base of about 8M users; a foundational piece of the loyalty program.
- Successfully launched a beta version on iOS, which is available to a select group of franchisees and internal team members of the program.
- In addition, we trained and coached 15+ client staff and team members on Agile/Scrum best practices, leading by example with our delivery work on the loyalty program.